Annual Report

2022-2023





320 YEARS

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Executive Director's Message

The Loker Student Union had a year full of celebrations and milestones during the 2022-2023 year. Co-creation with stakeholders was at the forefront as we celebrated our history and impact on the Toro Nation while beginning to plan for a new future. The LSU prepared for 100% repopulation during the Fall 2022 semester and returned to operating at full capacity. This was a year of reflection on all the work and impact that we've had on students and the campus community. The LSU dressed for the occasion with high profile branding and updated interior aesthetics to celebrate school spirit which became popular selfie stations for students. In collaboration with campus departments, the LSU annual open house events were the biggest yet!

Our 30th anniversary made us think of our future. How can the LSU best serve the Toro Nation in the next 30 years? Thus, the LSU NXT30 Project was born. A campus wide survey was rolled out and student focus groups were held to assess how best to position the organization to meet the needs of present and future students. The LSU was also the host of the Associations of College Unions (ACUI) Region I Conference. This was the first in-person conference since the pandemic. Students and staff from different student unions had the opportunity to come together to learn from each other. Students, LSU staff, and CSUDH staff had the opportunity to present educational sessions for conference attendees. The LSU received great feedback and kudos from conference attendees for making their conference experience a great one! Peers from different campuses were highly impressed with the scope of services and programs that we offer with the budget allocated. We were also acknowledged for the strong stewardship of the facility.

In light of this year's celebrations, accomplishments, and visions for the future, the LSU is enthusiastic about the future opportunities to serve the Toro Nation in the 30 years and beyond!



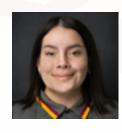
Cecilia Ortiz
Executive Director

Student At Large Message

Hello fellow Toros, it was a pleasure serving as the 2022-2023 Loker Student Union Board of Directors Vice Chairperson. I would like to begin by saying that while serving on the Board of Directors, my experience has been nothing less than extraordinary. During the Spring Semester, I was fortunate to be on the LSU NXT30 Team who focused on designing a strategy to meet our student needs for the next 30 years and more. As a result of being on the team, I was able to interact with many students on campus and be the voice to express their concerns and answer questions about the LSU NXT30 Team's strategies.

Furthermore, in the Spring, I had the privilege to participate in the LSU Board of Directors Internship with Cecilia Ortiz and Amy Torres as my facilitators; during this transformative experience, I had the opportunity to identify my leadership styles, enrich my knowledge of parliamentary law, and develop great leadership skills that I'll be able to apply in my future ventures. While having one on one meetings with both Amy and Cecilia, I learned a lot about my strengths and how they play a role in my everyday life.

Additionally, we also worked on the Johari Window Model which is a technique designed to help people understand the relationship with themselves and others. Therefore, I was able to enhance my perception of myself as well as reflect on how others perceive me. Overall, my experience with the LSU team has made a significant and enjoyable impact on my life as a student leader at DH.



Emilyn Rangel
LSU BOD Vice Chairperson

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Mission

The Loker Student Union provides an environment which is designed to encourage interaction among the campus' constituent groups (internal and external), enhance the sense of campus community, and expand the avenues through which the university educates students.

Through its many activities and services, the Loker Student Union provides cultural, social and recreational programming that supports the educational mission of the University, encouraging the development of citizenship, leadership, and social responsibility for success in a dynamic and pluralistic society.



Core Values

Organizational Values matter. We believe that our values assist employees in achieving our mission as well as expressing our core beliefs. They are the essence of our organization's identity and serve as a compass for the organization's culture.

Service

- We are dutiful in serving the best interests of guests & coworkers.
- We practice responsible stewardship of organizational assets (for today and tomorrow).
- We encourage and support active citizenship in governance and employment.

Leadership

- We are a learning organization which practices active dialogue and shared decision-making.
- We suspend hierarchy whenever possible.
- We pursue and cultivate partnerships.

Inclusivity

- We foster an environment where all experience a sense of belonging.
- We seek to understand and value differences between people.
- We strive to avoid wronging others by our actions or omissions.

Development

- We strive for personal mastery within ourselves and those we lead through generative learning.
- We empower ourselves and each other.
- We pursue continuous improvement.

Enjoyment

- We align individual purpose to the organization's mission.
- We nourish work-life balance, wellbeing, and prosperity.
- We delight in creating moments of unexpected joy for others.



Team LSU

This year, Team LSU celebrated thirty years of dedicated service to the Toro Nation! From welcoming smiles at our Guest Services desk, to organizing unforgettable events, our staff has and continues to be the heart and soul of our union, making every Toro's experience truly special. With their unwavering commitment, they have created a vibrant and inclusive environment. We can't wait to see what's in store in the next thirty years!

Unit	Number
Administration	1
Building Manager	7
Building Services	9
Guest Services	13
Marketing & Programs	12
Maintenance & Custodial	3
Operations	2
Reservations	5
Setup	13

Pro Team Loker Leader Total

54

67

Pro Team: Full-Time Professional Employees **Loker Leaders:** Student Assistant Employees

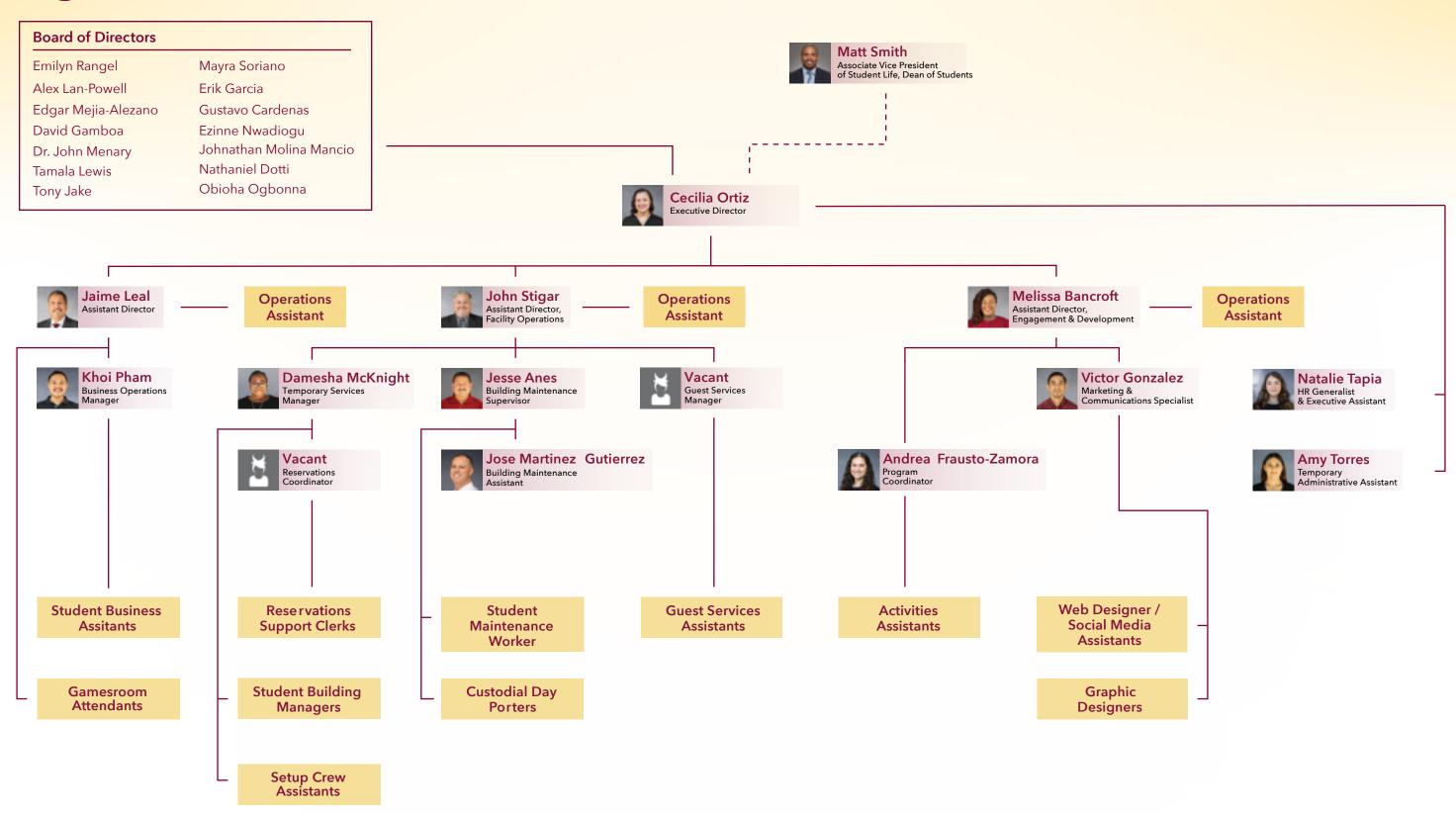
Awards & Recognitions

Alejandro Herrera Matt Cameron Outstanding Student Award (ACUI)
Cecilia Ortiz Induction into ICONS Society (ACUI)



320 YEARS

Organization Chart



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Training & Development

This year, we proudly hosted the first in-person ACUI Region I Conference since the end of the COVID-19 pandemic. It provided us an incredible opportunity to showcase our team, facility, programs, operations, and more! University attendees from across the country immersed themselves in a dynamic learning environment in which they shared how to maintain engagement and cater to the ever-evolving needs of our communities. Additionally, we expanded our commitment to nurturing leadership within our own team by offering opportunities to host workshops and tours of our facility. The spotlight was on Team LSU and we happily rose to the occasion.

ACUI Region I Conference

California State University, Dominguez Hills - Carson, CA

Amy Torres

Alejandro Herrera

Cecilia Ortiz

Chilmann Chaudhary

Christian Sanchez-Heredia

Damesha McKnight

Gabriel Perez

Gustavo Cardenas

Jaime Leal

John Stigar

Marilin Flores

Melissa Bancroft

Natalie Tapia

Stephanie Vargas

Victor Gonalez

Participation

Attendee

Conference Planning Team

Conference Co-Chair

Attendee

Attendee

Conference Planning Team

Attendee

Attendee

Attendee

Attendee

Attendee

Attendee

Attendee Attendee

Attendee

Leadership Forum

A learning program in which the LSU develops student staff for career readiness and teaches organizational culture. During the fall and spring semesters, student employees of the Loker Student Union (Loker Leaders) attend a two-hour, monthly Leadership Forum session. Curriculum and learning outcomes align close to the National Association of Colleges and Employers (NACE).

Fall 2022		Spring 2023		
September 9, 2022	November 11, 2022	February 10, 2023	April 14, 2023	
October 14, 2022	December 9, 2022	March 10, 2023	May 12, 2023	

ALL IN

One-day organization-wide meetings that are held the week before fall and spring semesters. These meetings are intended to reconnect employees to our collective purpose in service to the university community. Typical components of ALL INs include trainings, educational sessions, staffing updates, reinforcement of service procedures and expectations, and team-building.

Fall 2022	Spring 2023
August 22, 2022	January 17, 2023





Toro Services

Food & Drink Lockers

The launch of our Food & Drink lockers has been game-changing! Whether it's a packed lunch, refreshing beverage, or a delicious find at the Farmers Market, our lockers have kept Toros' food & drink items fresh and ready throughout the day.

Refrigerated Storage Uses	Dry Storage Uses	Total Number of Uses
538	228	

GamesRoom

The GamesRoom was once again the place to hang out in the LSU. We celebrated our anniversary year by installing all the latest consoles and games. The thrill of friendly competition, immersive gameplay, and unforgettable memories kept the Toro Nation coming back for more.

Avg. Patrons	Avg. Patrons	Total Number of
Per Day	Per Week	Patrons Served
130	589	23,550

NapRoom

We were excited to relaunch our NapRoom in May 2023. To make usage convenient for everyone, we switched from a reservations to a walk-up self-service format. The response has been amazing and we can't wait to collect even more usage data in the upcoming academic year as we look to continuously improve our wellness services. Sweet dreams await the Toro Nation.

Month	Patrons	
May 2023	549	
June 2023	475	

Print Stations

We continued to support academic success and convenience with a full reopening of our Print Stations on the main level of the LSU. We're excited to share that our anniversary year generated an increase of 59% in usage when compared to the previous academic year!

Printed Pages	Printed Pages (Printer 2)	Printed Pages	Total Number of
(Printer 1)		(Printer 3)	Printed Pages
19,800	9,084		36,195

Reservations & Event Services

With campus opening up to 100% capacity, we witnessed a surge in bookings from both student organizations and private events, allowing us to host an exceptional lineup of celebrations - including our own b-day bash - and gatherings. We helped create unforgettable memories, bringing people together for unforgettable experiences in our vibrant student union spaces.

Student Events	University Events	Private Events	Completed Events
526	3,854	118	2,664





Facility Operations

As a testament to our unwavering commitment to growth and improvement, we proudly undertook several notable capital projects. From constructing a new office to renovating stairways and waterproofing our west walkway, we prioritized enhancing infrastructure and services. With each project, our aim is to provide an exceptional experience for the Toro Nation, exemplifying our dedication to creating a vibrant and inclusive campus community for the last thirty years and beyond.

Major / Capital Projects	Cost
Terrace Top Stairs Update	 \$4,990
West Walkway Water-Proofing	\$35,100
Construction of Office 120	\$33,800
Furniture Office 120	\$34,935
Office Chairs	\$20,995
Telecom HVAC	\$4,995

Total	Fall 2022	Spring 2023
Building Count	Building Count	Building Count
911,521	488,840	422,681

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Black Resource Center (BRC)	Cultural & Identity Center
Latinx Cultural Resource Center (LCRC)	Cultural & Identity Center
Queer Culture & Resource Center (QCRC)	Cultural & Identity Center
Toro Dreamers Success Center (TDSC)	Cultural & Identity Center
Cafe Toro	Food & Drink
Campus Catering Every Table	Food & Drink
DH Sports Lounge	Food & Drink
Green Olive	Food & Drink
Panda Express	Food & Drink
Subway	Food & Drink
The Drop	Food & Drink
Toro Fresh	Food & Drink
Union Grind	Food & Drink
University Bookstore	Retail
Associated Students Inc. (ASI)	Student Life
Office of Student Life (OSL)	Student Life

Facility Tenants



Activities

The LSU Activities team celebrated our 30th anniversary in style! From the LSU30 Open House Celebration, to thrilling LIVE! concerts and the exciting return of our On the Road Events, we curated a lineup of monumental experiences that left a lasting impact on our students. Whether it was learning culinary skills at Hipcooks LA, exploring Disneyland and California Adventure, or embarking on an unforgettable trip to Big Bear, our goal remained the same - to create lifelong memories and elevate the college experience for the Toro Nation.

Engagements by Category

Category	Number of Events	Avg. Engagement Rate	
Virtual	72	3.25%	
In-Person	44	2.99%	
Hybrid	16	4.92%	
	Total	Avg.	
	Number of Events	Engagement Rate	
	132	3.72%	

Engagement Highlights

Name	Date(s)
LSU 30 Celebration & Involvement Fair	Sep. 8 - 9, 2022
CSUDH Dodger Day Transportation	Sep. 25, 2022
On the Road: HipCooks Cooking Class	Dec. 16, 2022
LIVE! Weekly Music Series (Recurring)	Jan. 26, 2023 - Apr. 19. 2023
The Merchmobile	Jan. 31, 2023
On the Road: Big Bear Mountain Resort	Feb. 17, 2023
LSU 30 Spring Open House	Mar. 1 - 2, 2023
On the Road: Disney Park Hopper	Mar. 17, 2023
PLATE BREAK! - LSU BOD Recruitment	Apr. 5 - 6, 2023





Marketing

This year was a special one, as such, we doubled down on brand presence across all marketing platforms and touch points. We launched a soft re-brand that highlighted the LSU's 30th anniversary using new and exciting visuals, including the debut of our Toromojis - an instant hit amongst the Toro Nation! We focused on gaining a deeper understanding of our insights and measuring metrics and data to drive our strategies to ensure the meaningful impactful outcomes. Overall, our goal was to enhance the student experience, and make the 30th anniversary celebration a truly unforgettable milestone in the union's history.

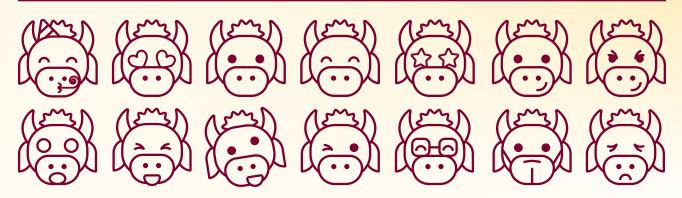
Social (Annual)

Platform	Likes	Posts	Engagement Rate
Instagram	13,596	158	4.85%
Facebook	38	70	4.85%

Website (Annual)

Top 10 Pages	Avg. Time On Page	Page Views
Homepage	0:48	8,061
Food & Drink	0:17	1,921
Employee Information	2:08	1,626
Student Employment	1:29	1,456
Services	0:40	1,421
Building Hours	0:28	833
Student Employment Application	3:48	669
Book A Space	0:34	605
Professional Staff	1:29	559
Event Spaces	0:18	472

Toromojis







Board of Directors

This milestone year marks a significant achievement as we proudly welcomed a full board with no vacancies, solidifying our commitment to consistency and effective leadership for the benefit of our beloved student union. As such, we adopted and revised policies that align with our long-term vision and goals, ensuring a cohesive and forward-thinking approach as we look to continue to serve the Toro Nation.

IV	len	ıbe	ers

Alex Lan-Powell Cecilia Ortiz David Gamboa Dr. John Menary Edgar Mejia-Alezano **Emilyn Rangel** Erik Garcia Ezinne Nwadiogu Gustavo Cardenas Matthew Smith Mayra Soriano Nathaniel Dotti Obioha Ogbonna Tamala Lewis Tony Jake Vacant Vacant Vacant

Position

Chairperson Executive Director, Loker Student Union University President Designee Academic Senate Representative **ASI** Representative Vice Chairperson Alumni Representative **ASI** Representative Student At Large AVP Student Life/ Dean of Students Vice President Student Affairs Designee Director of Facilities Planning **ASI President** Community Representative Chief Fiscal Office Designee Director, Student Disability Resource Center Student At Large Secretary Student Affairs Manager

Voting / **Non-Voting**

Voting Non-Voting Voting Voting Voting Voting Voting Voting Voting Non-Voting Voting Non-Voting Voting Voting Non-Voting Non-Voting Voting Voting

BOD Meeting Dates

Voluntary Telework Policy

Nap Room Policy

Fall 2022

September 2, 2022 November 4, 2022 October 7, 2022 December 2, 2022

Policy Adoption & Revisions

Sponsorship and Partnership Policy

Spring 2023

January, 23, 2023 April, 7, 2023 February 3, 2023 May 5, 2023 March 3, 2023 June 2, 2023 March 23, 2023 June 26, 2023

Action

Revision Revision Adoption

Date

October 7, 2022 December 2, 2022 May 5, 2023



LSU NXT30

We were thrilled to introduce the LSU NXT30 Project to CSUDH! We teamed up with the esteemed advisory firm, Brailsford & Dunlavey, to asses the pulse of the Toro Nation. The aim is to plan a tailored student union experience to elevate your student journey for the next 30 years and beyond. We're making sure your voice is heard every step of the way! We've gathered insights from our project team, student focus groups, a strategic asset value session, and even a campus-wide survey. But it doesn't end there, because we value your ongoing feedback. Your input matters, and together, we'll build the ultimate student union experience! This is just the beginning of LSU NXT30. We have more to come in the 2023-24 Academic Year. We look forward to shaping the future of the LSU, together!

Project Team

Alana Olschwang

Alexander Lan-Powell
Amy Torres

Cecilia Ortiz

Deborah Brandon, Ph.D.

Emilyn Rangel Jaime Leal

Jay Bond

John Stigar

Matthew Smith, Ph.D.

Megan Tagle Adams

Miguel Juarez

Tony Jake

Laura Kane Matt Bohannon

Michael Shrock
Paul Brailsford

Position

Associate Vice President, University Effectiveness, Planning, and Analytics, CSUDH

Board of Directors Chairperson, LSU

Administrative Assistant, LSU

Executive Director, LSU

Associate Vice President, Enrollment Management, CSUDH

Board of Directors Vice Chairperson, LSU Assistant Director of Business Services, LSU

University Consultant, CSUDH

Assistant Director of Facility Operations, LSU

Associate Vice President of Student Life, Dean of Students, CSUDH

Director, Women's & Multicultural Resource Centers, CSUDH

Board of Directors Student-At-Large, LSU

Associate Vice President, Finance & Business, CSUDH

CEO, Brailsford & Dunlavey

Vice President, Brailsford & Dunlavey Laura Kane, Brailsford & Dunlavey Project Analyst, Brailsford & Dunlavey





LSU NXT30 Project Timeline	Aug. '22	Sep. '22 Oct. '2	2 Nov. '22	Dec. '22	Jan. '23	Jun. '23
Phase I - Vision & Objectives						
A - Project Initiation						
B - LSU Mission & Vision						
C - Preliminiary Analysis						
D - Decision Support & Documentation						
Phase II - Project Definition						
E - Existing Conditions and Site Analysis		*				
F - Concept Development Focus Groups & Student Survey						
Survey Online						
G - Demand Analysis						
H - Outline Programming						
I - Capital Budgeting						
J - Financial Analysis					•	
K - Decision Support & Documentation						*





Business & Finance



320 YEARS

Statement Of Net Position June 30, 2023 - With Comparative Totals For 2022

ASSETS	2023	2022
Current Assets: Cash and Cash Equivalents Short-Term Investments Accounts Receivable Prepaid Expenses	4,118,766 \$ 899,909 376,495 8,934	4,152,635 879,319 317,799 37,498
Total Current Assets:	5,404,104	5,387,251
Noncurrent Assets: Capital Assets, Net Postemployment Benefits Other than Pensions	830,424	776,520 86,189
Total Noncurrent Assets	830,424	862,709
Total Assets	6,234,528	6,249,960
DEFERRED OUTFLOWS OF RESOURCES		
Net Pension Obligation Net Other Postemployment Benefit Obligation	438,536 234,395	198,410 72,180
Total Deferred Outflows of Resources	672,931	270,590
LIABILITIES		
Current Liabilities: Accounts Payable Accrued Salaries and Benefits Payable Accrued Compensated Absences Unearned Revenue	109,301 39,743 79,511 840	258,629 30,620 80,115 1,615
Total Current Liabilities	229,395	370,979
Noncurrent Liabilities: Postemployment Benefits Other than Pensions Net Pension Liability	102,050 757,165	- 260,239
Total Noncurrent Liabilities	859,215	260,239
Total Liabilities	1,088,610	631,218
DEFERRED INFLOWS OF RESOURCES		
Net Pension Obligation Net Other Postemployment Benefit Obligation	24,027 203,628	227,175 223,535
Total Deferred Inflows of Resources	227,655	450,710
NET POSITION		
Investment in Capital Assets Restricted for Postemployment Benefits Other than Pensions Unrestricted	830,424	704,588 86,189
Total Net Position \$	4,760,770 5,591,194 \$	4,647,845 5,438,622
· · · · · · · · · · · · · · · · · · ·	2,211,111	1,120,011

Statement Of Revenues, Expenses, And Changes In Net Position Year Ended June 30, 2023 - With Comparative Totals For 2022

REVENUES	2023	2022
Operating Revenues: Center Operating Revenues Sales and Services of Auxiliary Enterprises Other Operating Revenues	\$ 3,830,000 \$ 295,955 28,690	3,679,000 203,154 19,098
Total Operating Revenues	4,154,645	3,901,252
EXPENSES		
Operating Expenses: Student Services Operating Expenses Depreciation	200,263 3,618,805 203,595	76,982 2,951,135 222,312
Total Operating Expenses	4,022,663	3,250,429
OPERATION INCOME	131,982	650,823
NON-OPERATING REVENUES		
Investment Income	20,590	3,372
Total Nonoperating Revenues	20,590	3,372
CHANGE IN NET POSITION	152,572	654,195
NET POSITION - BEGINNING OF YEAR	5,438,622	4,784,427
NET POSITION - END OF YEAR	\$ 5,591,194 \$	5,438,622

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Donald P. & Katherine B. Loker Student Union, Inc. California State University, Dominguez Hills

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